

## Monika Szyszko

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**From:** Adrienne Vuotto  
**Sent:** Thursday 15 April 2021 16:47  
**To:** caroline.timmons@housing.gov.ie  
**Subject:** RE: John Moran & Tim Bouchier Hayes last week on the LDA

Many thanks Caroline

**Adrienne Vuotto**  
Executive Assistant to John Coleman - CEO  
Land Development Agency, Second Floor, Ashford House, 18-23 Tara Street, Dublin 2, D02 VX67  
m +353 86 0660297  
email: [avuotto@lda.ie](mailto:avuotto@lda.ie)



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**From:** Caroline Timmons (Housing) <Caroline.Timmons@housing.gov.ie>  
**Sent:** Thursday 15 April 2021 16:39  
**To:** Adrienne Vuotto <avuotto@lda.ie>  
**Subject:** RE: John Moran & Tim Bouchier Hayes last week on the LDA

Adrienne,

I can do the 27<sup>th</sup> from 2pm or the 29<sup>th</sup> from 12 as well. I can only do before 11 on the 30<sup>th</sup> after 3pm that afternoon.

Regards, Caroline

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**From:** Maire Hey <mairehey@designergrp.com>  
**Sent:** Thursday 15 April 2021 16:17  
**To:** Adrienne Vuotto <avuotto@lda.ie>; Caroline Timmons (Housing) <Caroline.Timmons@housing.gov.ie>; Chiefexecutive <chiefexecutive@wicklowcoco.ie>; Clare Costello (PER) <Clare.Costello@per.gov.ie>; conn.murray@ [REDACTED] John O'Connor <john.oconnor@housingagency.ie>; michelle.norris [REDACTED]  
**Cc:** John Coleman <jcoleman@lda.ie>; Edel Finnegan <edel.finnegan@housingagency.ie>; Andrea Dunne <ADunne@wicklowcoco.ie>  
**Subject:** Re: John Moran & Tim Bouchier Hayes last week on the LDA

Hi Adrienne,

For Mick the best dates would be Thursday 29<sup>th</sup> from 12.00 noon or Friday 30<sup>th</sup> up to 1pm.

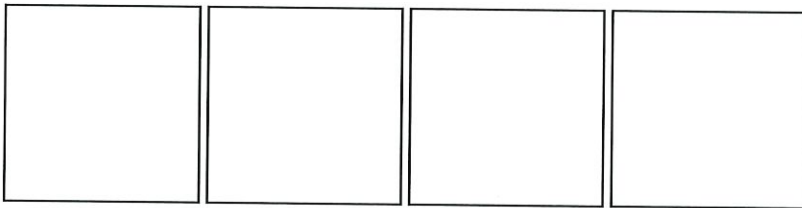
Kind regards,



Executive Assistant to Group CEO Michael Stone



Clyde House, IDA Blanchardstown Business and  
Technology Park, Snugborough Road, Dublin 15



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**From:** Adrienne Vuotto <avuotto@lda.ie>  
**Sent:** Thursday 15 April 2021 15:35  
**To:** [caroline.timmons@housing.gov.ie](mailto:caroline.timmons@housing.gov.ie) <[caroline.timmons@housing.gov.ie](mailto:caroline.timmons@housing.gov.ie)>; Chiefexecutive <[chiefexecutive@wicklowcoco.ie](mailto:chiefexecutive@wicklowcoco.ie)>; [clare.costello@per.gov.ie](mailto:clare.costello@per.gov.ie) <[clare.costello@per.gov.ie](mailto:clare.costello@per.gov.ie)>; [conn.murray@\[redacted\]](mailto:conn.murray@[redacted]) <[conn.murray@\[redacted\]](mailto:conn.murray@[redacted])>; John O'Connor <[john.oconnor@housingagency.ie](mailto:john.oconnor@housingagency.ie)>; Michael Stone <[michaelstone@\[redacted\]](mailto:michaelstone@[redacted])>; [michelle.norris@\[redacted\]](mailto:michelle.norris@[redacted]) <[michelle.norris@\[redacted\]](mailto:michelle.norris@[redacted])>  
**Cc:** John Coleman <[jcoleman@lda.ie](mailto:jcoleman@lda.ie)>; Edel Finnegan <[edel.finnegan@housingagency.ie](mailto:edel.finnegan@housingagency.ie)>; [redacted] <[\[redacted\]@wicklowcoco.ie](mailto:[redacted]@wicklowcoco.ie)>  
**Subject:** John Moran & Tim Bouchier Hayes last week on the LDA

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Good afternoon Board Members,

John has asked that I reach out to you to see if I can get a slot in your diaries to mark the last week for John Moran and Tim Bouchier-Hayes on the LDA Board.

I would be most grateful if you could suggest some dates and slots that would work for your diary w/c 26 April and I will co-ordinate accordingly.

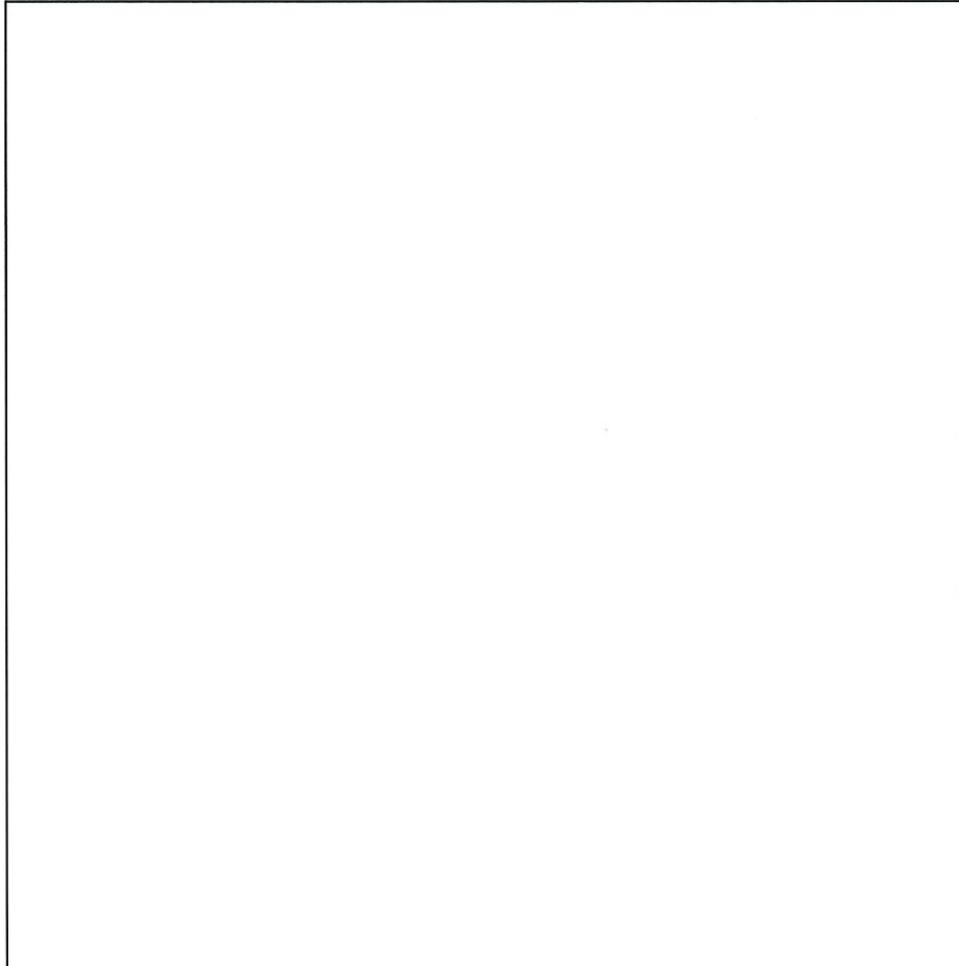
Many thanks for your kind assistance with this.

**Adrienne Vuotto**  
Executive Assistant to John Coleman - CEO  
Land Development Agency, Second Floor, Ashford House, 18-23 Tara Street, Dublin 2, D02 VX67

m +353 86 0660297  
email: [avuotto@lda.ie](mailto:avuotto@lda.ie)



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## Monika Szyszko

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**From:** tim@[REDACTED]  
**Sent:** Thursday 29 April 2021 19:36  
**To:** caroline.timmons@housing.gov.ie  
**Subject:** Farewell Colleagues

Thank you Caroline for your lovely message.

You will be a serious loss for the Agency when you decide to move on. Best wishes for your future career – I'm sure it will be a good one.

Kindest regards

Tim

---

**From:** Caroline Timmons (Housing) <Caroline.Timmons@housing.gov.ie>  
**Sent:** Thursday 29 April 2021 18:17  
**To:** Tim Bouchier-Hayes <tim@[REDACTED]>  
**Subject:** RE: Farewell Colleagues

Dear Tim,

Your email below is lovely, a note of positivity in times that are all too hectic.

I always enjoyed the robust dynamic at the Board and I think people were given lots of time and space to express their views. I have learned quite a bit in my time from yourself and others and I think the board will miss your particular expertise and I hope that they do get a suitable replacement.

I will miss John Moran's unique personality, I don't think I've ever met anyone quite like him. I had developed quite a soft spot for him in the end despite the monthly grilling but I hope the next Chair goes for slightly shorter meetings!

On my own behalf, I would like to express sincere appreciation to you for the time you dedicated to getting the Agency up and running. You may not have always felt it but I do very much personally admire that members, who could have been otherwise enjoying life, spent time giving back for the purpose of the greater good. I hope you will get to have some new adventures in the next while. For me, my time on the Board will also come to a close very shortly so I understand the feelings about not seeing the first sod quite well but it's very close now.

My very best for the future.

Regards, Caroline

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**From:** Tim Bouchier-Hayes <tim@[REDACTED]>  
**Sent:** Thursday 29 April 2021 15:48  
**To:** Caroline Timmons (Housing) <Caroline.Timmons@housing.gov.ie>; Chiefexecutive <chiefexecutive@wicklowcoco.ie>; Clare Costello (PER) <Clare.Costello@per.gov.ie>; conn.murray@[REDACTED]; John O'Connor <john.oconnor@housingagency.ie>; michaelstone@[REDACTED]; michelle.norris@[REDACTED]; John Moran <moran.john.a@[REDACTED]>; fcurran@wicklowcoco.ie; Omar Bhamjee <obhamjee@lda.ie>  
**Subject:** Farewell Colleagues

Dear Colleagues

Just a brief note of farewell to my fellow Board Members and to John and his Executive Team.

It has been a great privilege and honour to be a member of the Board of the Land Development Agency over the past 28 months and to work with such talented and dedicated Board Members and Executive. We all deserve to be very proud of the enormous progress made and significant milestones which have achieved thus far; but as Bertie once said "A lot done. More to do"! I am sad that I will not be around to see the first turning of the sod!

Special recognition and thanks are due to John Moran for his wise leadership and guidance of the Board which has been invaluable. Sincere thanks also are due to John Coleman for his enormous inputs to getting the Agency up and running; it is a very significant achievement. A pair of gentlemen.

It is great to see that important construction projects are in the pipeline which will be so important in setting the path for the future success of the Agency.

I wish Agency every possible success in the years to come. Exciting times to come; I leave the Board with a heaviness of heart but I will be watching future events!

Very best wishes to each of you.

Tim

## Monika Szyszko

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**Subject:** FW: Board Farewell and thanks to John & Tim  
**Location:** Microsoft Teams Meeting

**Start:** Fri 30/04/2021 10:45  
**End:** Fri 30/04/2021 11:15  
**Show Time As:** Tentative

**Recurrence:** (none)

**Organizer:** John Coleman

-----Original Appointment-----

**From:** John Coleman <jcoleman@lda.ie>

**Sent:** Monday 26 April 2021 12:25

**To:** John Coleman; Caroline Timmons (Housing); Chiefexecutive; Clare Costello (PER); conn.murray [REDACTED]  
John O'Connor; michaelstone@[REDACTED] michelle.norris [REDACTED]; John Moran; tim [REDACTED]

**Cc:** [REDACTED]

**Subject:** Board Farewell and thanks to John & Tim

**When:** Friday 30 April 2021 10:45-11:15 (UTC+00:00) Dublin, Edinburgh, Lisbon, London.

**Where:** Microsoft Teams Meeting

Dear Board Members,

Unfortunately it was not possible to get all members' diaries to align, but that this slot yielded the maximum participation and my apologies to anyone not able to make it.

Best regards

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Microsoft Teams meeting

**Join on your computer or mobile app**

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## Re: LDA - Draft Business Plan 2021-2023

**Michelle Norris** <michelle.norris@[REDACTED]>

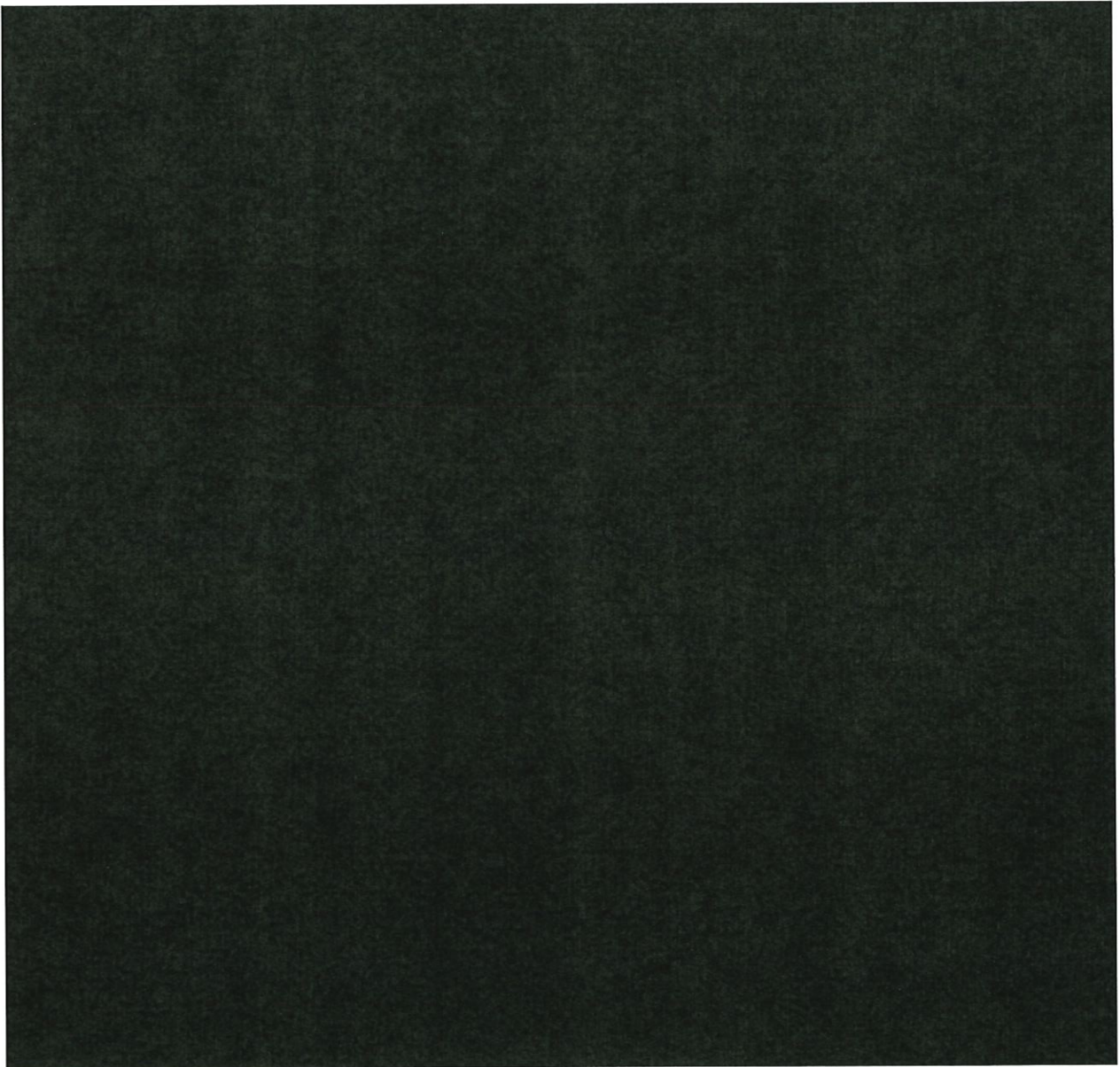
Tue, 26 Jan, 09:44

to John, John, michaelstone@[REDACTED], Clare, Caroline, Tim, Frank, Conn

Dear chair and fellow board members,

I also can't attend this morning's meeting due to work commitments, so following on from John O'Connor's comments I thought I would also share my comments on the draft document in writing.

I share John's views about the draft and would also like to contribute the following additional comments to the discussion.





Sorry I will be missing the discussion this morning and thanks to John Coleman and colleagues for all their hard work on the first draft of the plan. I hope my comments will be helpful in informing the next draft

Best wishes

Michelle  
Professor Michelle Norris  
School of Social Policy, Social Work and Social Justice  
Hanna Sheehy Skeffington Building  
University College Dublin.  
W: <https://people.ucd.ie/michelle.norris>

On Tue, 27 Oct 2020 at 15:35, Clare Costello (PER) <[Clare.Costello@per.gov.ie](mailto:Clare.Costello@per.gov.ie)> wrote:  
Hi Michelle

Yes any borrowings by the LDA from the HFA wouldn't impact the overall general Govt position as both agencies are within GG. Once the LDA spends the borrowings it would affect the general gov balance, however, if they have factored that expenditure into their forecasts etc it will be treated in the same way (i.e. the non-Voted expenditure gets treated the same way by DFIN whether it comes from ISIF or as borrowings from the HFA). Hope that helps.

Kind regards  
Clare

**From:** Michelle Norris [mailto:[michelle.norris](mailto:michelle.norris)]  
**Sent:** Tuesday 27 October 2020 15:26  
**To:** Clare Costello (PER) <[Clare.Costello@per.gov.ie](mailto:Clare.Costello@per.gov.ie)>  
**Subject:** Re: Correspondence from Minister O'Brien

Dear Clare

Thanks that is very helpful information. If the LDA borrows from the HFA will the same process apply since it is not voted expenditure?

Best wishes

Michelle

Professor Michelle Norris  
School of Social Policy, Social Work and Social Justice  
Hanna Sheehy Skeffington Building  
University College Dublin.  
W: [http://www.ucd.ie/research/people/socialpolicysocialworksocialjustice/drmichelle\\_norris/](http://www.ucd.ie/research/people/socialpolicysocialworksocialjustice/drmichelle_norris/)

On Tue, 27 Oct 2020 at 15:23, Clare Costello (PER) <Clare.Costello@per.gov.ie>  
wrote:  
All

[Redacted]

[Redacted]

[Redacted]

[Redacted]

Kind regards  
Clare

## Re: Meeting with the LDA

  
**Michelle Norris** <michelle.norris@[Redacted]>  
to Paul, [Redacted], Barry

Thu, 27 May, 10:36

Dear Paul and [Redacted]

The week after next would suit me best. I'll be finished exam marking and processing in UCD by then. I am free on the 8th, 9th and 11th.

p  
a  
[Redacted]

[REDACTED]

Best wishes

Michelle

Professor Michelle Norris  
Director  
Geary Institute for Public Policy  
University College Dublin  
<https://people.ucd.ie/michelle.norris>

On Thu, 27 May 2021 at 10:27, Paul Benson (Housing)  
<[Paul.Benson@housing.gov.ie](mailto:Paul.Benson@housing.gov.ie)> wrote:  
Michelle,

Happy be meet. You might flag a couple of times/dates.

Regards  
Paul

**Paul Benson, P.O.**  
**Housing Affordability, Inclusion and Homelessness Division**

**An Roinn Tithíochta, Rialtais Áitiúil agus Oidhreacht**  
Department of Housing, Local Government and Heritage

**Oifigí an Rialtais, Béal an Átha, Co Mhaigh Eo. F26 E8N6**  
Government Offices, Ballina, Co Mayo, F26 E8N6

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T +353 096 24257  
M +353 0872349577  
[www.tithiocht.gov.ie](http://www.tithiocht.gov.ie)  
[www.housing.gov.ie](http://www.housing.gov.ie)

**From:** [REDACTED]  
**Sent:** Thursday 27 May 2021 09:06  
**To:** Michelle Norris <[michelle.norris](mailto:michelle.norris)> [REDACTED]; Paul Benson (Housing)  
<[Paul.Benson@housing.gov.ie](mailto:Paul.Benson@housing.gov.ie)>  
**Cc:** Barry Chambers <[BChambers@lda.ie](mailto:BChambers@lda.ie)>  
**Subject:** Re: Meeting with the LDA

Hi,

Happy to have a meeting on this issue – [REDACTED]  
[REDACTED]

Let me know what would suit in terms of a time  
[REDACTED]

**From:** Michelle Norris <michelle.norris [REDACTED]>  
**Date:** Thursday, 27 May 2021 at 07:22  
**To:** [REDACTED], Paul Benson (Housing)  
<Paul.Benson@housing.gov.ie>  
**Cc:** Barry Chambers <BChambers@lda.ie>  
**Subject:** Meeting with the LDA

Dear Paul and [REDACTED]

As you may know I am on the board of the Land Development Agency.

[REDACTED]  
[REDACTED]  
[REDACTED]

[REDACTED]  
[REDACTED]  
[REDACTED]

Would it be possible to set up a meeting with me and my LDA colleague Barry Chambers to have a chat about this?

Best wishes

Michelle

Professor Michelle Norris  
Director  
Geary Institute for Public Policy  
University College Dublin  
<https://people.ucd.ie/michelle.norris>

## Monika Szyszko

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**From:** Frank Gallagher (Housing) <Frank.Gallagher@housing.gov.ie>  
**Sent:** Thursday 1 April 2021 19:12  
**To:** caroline.timmons@housing.gov.ie; clare.costello@per.gov.ie  
**Cc:** Maria Graham (Housing); Mary Jones (Housing); Paula Donohue (Housing)  
**Subject:** Letter from Minister O'Brien  
**Attachments:** HLG 00084-21 Signed letter.pdf

Caroline, Clare,

Just to note for your information, the attached letter just issued to the LDA Chair and CEO from Minister O'Brien.

Regards,  
Frank

Begin forwarded message:

**From:** "Niamh Redmond (Housing)" <Niamh.Redmond@housing.gov.ie>  
**Date:** 1 April 2021 at 18:55:39 IST  
**To:** moran.john.a@gmail.com  
**Cc:** John Coleman <jcoleman@lda.ie>, "Frank Gallagher (Housing)" <Frank.Gallagher@housing.gov.ie>  
**Subject:** Letter from Minister O'Brien

Dear Mr. Moran

Please see attached correspondence from Minister O'Brien.

Please acknowledge receipt.

Best regards

Niamh

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**Niamh Redmond**  
Private Secretary to Minister Darragh O'Brien

**Teach an Chustaim, Baile Átha Cliath 1, D01 W6X0**  
Custom House, Dublin 1, D01 W6X0

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T +353 (0)1 888 2403  
M +353 (85) 88 77 346  
[www.tithiocht.gov.ie](http://www.tithiocht.gov.ie)  
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\*The Minister is a Designated Public Official under the Regulation of Lobbying Act, 2015 (details available on [www.lobbying.ie](http://www.lobbying.ie))



April 2021.

Mr. John Moran

Email: [moran.john.a@gmail.com](mailto:moran.john.a@gmail.com)

Dear John,

I would like to take this opportunity to thank you for all your work on behalf of the LDA since your appointment as interim Chairperson in January 2019.

Over the last two years you have played a key role in setting the strategic direction of the LDA and putting in place corporate governance structures for the organisation and as well as overseeing the initial LDA projects and strategic initiatives. You have also performed a vital communications role in highlighting the central role that the LDA will play in delivering and implementing Project Ireland 2040.

In particular, I would like to thank you for the major contribution that you made in progressing the LDA's regional city strategies and the various master-planning processes underway in our cities in conjunction with the relevant local authorities. In time, these processes will bear fruit in terms of providing balanced regional growth in Ireland.

The LDA is now well placed to transition to a fully commercial state agency once the Land Development Agency Bill is enacted and I would like to acknowledge the considerable role you have played in this.

I wish you well in your future ventures and know you are involved in many other important initiatives.

Yours sincerely,

**Darragh O'Brien, TD,**  
**Minister for Housing, Local Government & Heritage.**

**From:** Frank Gallagher (Housing) <Frank.Gallagher@housing.gov.ie>  
**Sent:** Friday 9 April 2021 18:25  
**To:** clare.costello@per.gov.ie; caroline.timmons@housing.gov.ie; John Coleman  
**Cc:** Mary Jones (Housing)  
**Subject:** Minister O'Brien announces open recruitment process for LDA Board

FYI below.

**From:** Housing Press Office <Press@housing.gov.ie>  
**Date:** 9 April 2021 at 18:09:47 IST  
**To:** Housing Press Office <Press@housing.gov.ie>  
**Subject:** Minister O'Brien announces open recruitment process for LDA Board



**An Roinn Tithíochta,  
Rialtais Áitiúil agus Oidhreachta**  
Department of Housing,  
Local Government and Heritage

Friday 9 April 2021

## **Minister O'Brien announces open recruitment process for LDA Board**

The Minister for Housing, Local Government and Heritage Darragh O'Brien TD has announced that the role of Chairperson of the Land Development Agency (LDA) has been advertised on the Public Appointments Service (PAS) website.

As the LDA Bill to establish the LDA as a commercial state agency is now progressing through the Oireachtas, preparations are being made to recruit a Board for this agency. Under the Guidelines for Appointments to State Boards, these board positions are advertised and recruited through the stateboards.ie process. It is usual practice to advertise the Chairperson position first followed by the ordinary board member positions.

The LDA Chairperson role has been advertised on stateboards.ie with a closing date for applications of 29th April 2021. It is open to members of the interim board of the existing LDA entity to apply for the Chairperson and other Board positions should they wish to do so.

Commenting Minister O'Brien said "I would encourage suitably qualified candidates to apply for this post. I intend to fulfil the Programme for Government commitment to ensure that the LDA Board includes a cross-spectrum of housing, financial, governance and other independent experts needed

to fulfil its remit. Oireachtas colleagues have also made some proposals for additional skillsets to be represented on the LDA Board which I am certainly open to considering.

The LDA is already progressing a number of important strategic projects which will produce significant levels of affordable homes on public lands. It is an exciting long term project, which will profoundly shape the regeneration of our urban centres over the coming years and deliver much needed homes. If you feel you have the right skillsets and want to drive housing delivery, I would encourage you to apply to serve on the LDA Board as and when the board roles are advertised.”

Minister O’Brien also confirmed that he has received notification from Mr. John Moran, who has served as interim LDA Chairperson since January 2019 that he does not intend to seek the Chairperson role for the new Land Development Agency (LDA) commercial agency. Mr Moran will continue as interim LDA Chairperson until the extension of his original term expires on 1st May 2021.

The Minister said “I would like to take this opportunity to thank John for all his work on behalf of the LDA since his appointment in January 2019. John has played a key role in setting the strategic direction of the LDA, putting in place corporate governance structures for the organisation and overseeing the initial LDA projects and strategic initiatives. He has also performed a vital communications role in highlighting the central role that the LDA will play in delivering and implementing Project Ireland 2040, the Government’s plan to create sustainable communities and help reduce urban sprawl.

In particular, I would like to note the major contribution that John has made in developing the LDA’s regional city strategies and the various master-planning processes underway in our cities in conjunction with the relevant local authorities. In time, these processes will bear fruit in terms of balanced regional growth in Ireland. I know John is involved in other important initiatives and I wish him well in those ventures,” he concluded.

**ENDS**

**Note to Editor:**

The Land Development Agency Bill to place the LDA on a statutory footing and establish it as a Commercial State Agency has recently completed Second Stage in Dáil Éireann. The Bill sets out the core goals of the LDA to undertake strategic land assembly and utilise public lands to build affordable homes and sustainable communities.



Email: [press@housing.gov.ie](mailto:press@housing.gov.ie)

Website: [gov.ie/housing](http://gov.ie/housing)

Twitter: @DeptHousingIRL



Seirbhís ar scoth an domhain a chur ar fáil don Stát agus do mhuintir na hÉireann.



Providing a world-class service to the State and to the people of Ireland.

## Monika Szyszko

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**From:** John O'Connor  
**Sent:** Wednesday 28 July 2021 15:55  
**To:** [REDACTED]  
**Subject:** FW: LDA Bill - Comments on Part 9

**Follow Up Flag:** Follow up  
**Flag Status:** Flagged

---

**From:** John O'Connor  
**Sent:** Thursday 15 April 2021 12:29  
**To:** Frank Gallagher <Frank.Gallagher@housing.gov.ie>  
**Cc:** John Coleman (jcoleman@lda.ie) <jcoleman@lda.ie>; Maria Graham <Maria.Graham@housing.gov.ie>; Robert.Nicholson@housing.gov.ie  
**Subject:** LDA Bill - Comments on Part 9

Hi Frank,

I am setting out some comments in relation to Part 9 of the LDA Bill. I hope these may be of assistance. The only comments I have are in relation to section 73(9), 74(2) and 76(3) and (4) and the use of the term "cost rental dwellings". Obviously, Rob Nicholson would be the main contact person in the Department in relation to some of these matters.

**Section 73(9)** specifies who the nominees of a planning authority may be for the purposes of section 73(4)(a). An AHB may be a nominee presumably in the situation where 50% of the dwellings are to be used for cost rental. The section also lists "a person referred to in Part 5 of the Housing (Miscellaneous Provisions) Act 2009". There are two potential issues here.

The first is that it is intended that the Affordable Housing Bill will repeal Part 5 of the 2009 Act and the affordable provisions will be contained in the new Affordable Housing Act. Therefore, the LDA Act, if it is passed first, may need to be amended or some mechanism used to ensure that the reference can be construed as referring to the Affordable Housing Bill.

The second is the use of the phrase "*a person referred to*" and whether this is specific enough. Section 78 of the 2009 Act defines "*eligible household*" and "*purchaser*". Section 79 of that Act provides for a housing authority making dwellings available to an "*eligible household*" so perhaps the reference in the LDA Bill should match this?

However, the draft Affordable Housing Bill has three new definitions that replace "*eligible household*" and "*purchaser*" with "*applicant*", "*eligible applicant*" and "*homeowner*". Homeowner means an eligible applicant who has purchased so is irrelevant to this issue. However, if "*person*" is used in the LDA Bill, could that leave an ambiguity between "*applicant*" who is simply a person that wishes to purchase an affordable dwelling and "*eligible applicant*" who has been assessed as eligible to purchase an affordable dwelling.

This may not be a major issue if the provisions of the Affordable Housing Bill will be used to determine to whom the properties are sold.

### **"Referrals to Board**

**74.** (1) In the case of a dispute in relation to any matter which may be the subject of an agreement referred to in *section 73(3)* the matter may be referred by the planning authority or any other

prospective party to the agreement to the Board for determination.” - the word “**Board**” needs to be replaced with “**An Bord Pleanála**”.

**Section 74(2)** provides for “a dispute in respect of **any matter**” to be referred to An Bord Pleanála. If the dispute relates to the price to be paid for the houses under section 76, the the Bord may not be an appropriate arbitrator. However, it seems from section 76 that the Minister will prescribe a method for calculating the price which may eliminate the potential for disputes in this area.

**Section 76(4)** provides that the “*prevailing market price is the median price in the relevant administrative or geographical area*” Section 76(3) sets out what the Minister shall have regard to when prescribing the price, but dwelling type is not included. While a median price approach may appear practical, the use of all dwelling types is likely not what is intended. There may also be an issue of the availability of data in certain areas, for example, there may be very little data for one-bed apartments so setting the slae price of these dwellings may be challenging. In the Affordable Bill, the market value of the dwellings are determined by a valuer.

### **Cost Rental Dwellings**

While it is envisaged that dwellings can be made available for cost rental dwellings, this term is used in a number of sections, but is not defined. A definition is provided for in the latest draft of the Affordable Housing Bill and it is linked to a designation process. Consideration may be needed as to the use of the term in the LDA Bill and if any reference will be required to the designation process so that there is no ambiguity that the LDA cost rental dwellings are those envisaged by the Affordable Housing Bill.

Regards,  
John

—  
**John O'Connor**  
The Housing Agency

T: 01 6564100 Ext: 4113 M: 087 2700066

—

## Monika Szyszko

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**From:** Frank Gallagher (Housing) <Frank.Gallagher@housing.gov.ie>  
**Sent:** Friday 30 April 2021 17:24  
**To:** Mary Jones (Housing)  
**Cc:** caroline.timmons@housing.gov.ie; Maria Graham (Housing)  
**Subject:** Thank You letters - HLG 00130-21 LDA Board  
**Attachments:** 20210430\_Thank you letter CEO JM.docx

Appreciated Mary.

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**From:** Mary Jones (Housing) <Mary.Jones@housing.gov.ie>  
**Sent:** Friday 30 April 2021 17:15  
**To:** Frank Gallagher (Housing) <Frank.Gallagher@housing.gov.ie>  
**Subject:** FW: HLG 00130-21 LDA Board

Frank

Just spoke with Niamh D – she will speak to Minister and the letters will issue today

Mary

---

**From:** Niamh Drew (Housing) <Niamh.Drew@housing.gov.ie>  
**Sent:** Friday 30 April 2021 16:57  
**To:** Mary Jones (Housing) <Mary.Jones@housing.gov.ie>  
**Subject:** FW: HLG 00130-21 LDA Board

Hi Mary  
Can you give me a buzz pl  
Thanks  
Niamh

---

**From:** Niamh Redmond (Housing) <Niamh.Redmond@housing.gov.ie>  
**Sent:** Friday 30 April 2021 16:15  
**To:** Niamh Drew (Housing) <Niamh.Drew@housing.gov.ie>  
**Subject:** FW: HLG 00130-21 LDA Board

Niamh

For approval.

Thanks

Niamh

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**From:** Mary Jones (Housing) <Mary.Jones@housing.gov.ie>  
**Sent:** Friday 30 April 2021 15:46  
**To:** Niamh Redmond (Housing) <Niamh.Redmond@housing.gov.ie>  
**Cc:** Frank Gallagher (Housing) <Frank.Gallagher@housing.gov.ie>; Aoibheann Nevin (Housing) <Aoibheann.Nevin@housing.gov.ie>; Aisling NiFhrighil (Housing) <Aisling.NiFhrighil@housing.gov.ie>; Paula

Donohue (Housing) <[Paula.Donohue@housing.gov.ie](mailto:Paula.Donohue@housing.gov.ie)>

**Subject:** FW: HLG 00130-21 LDA Board

Niamh

Attached are letters to John Moran, CEO, and Tim Bouchier Hayes, Board member, of the LDA Board for the Minister's signature. The letters are to thank them for their service on the Board.

If possible, can the letters issue today as I understand that the LDA Board held an event this morning to acknowledge their departure. I also understand that Mr Moran will be writing to the Minister.

Give me a ring if there are any issues

Regards

Mary

—  
**Mary Jones**

Planning Governance and Oversight

—  
**An Roinn Tithíochta, Rialtais Áitiúil agus Oidhreacht**

Department of Housing, Local Government and Heritage

**Teach an Chustaim, Baile Átha Cliath 1, D01 W6X0**

Custom House, Dublin 1, D01 W6X0

—  
M +353 (0) 86 8118773

T +353 (0)1 888 2722

[www.tithiocht.gov.ie](http://www.tithiocht.gov.ie)

[www.housing.gov.ie](http://www.housing.gov.ie)

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**From:** Niamh Redmond (Housing) <[Niamh.Redmond@housing.gov.ie](mailto:Niamh.Redmond@housing.gov.ie)>

**Sent:** Thursday 29 April 2021 18:42

**To:** Aisling NiFhrighil (Housing) <[Aisling.NiFhrighil@housing.gov.ie](mailto:Aisling.NiFhrighil@housing.gov.ie)>; Frank Gallagher (Housing) <[Frank.Gallagher@housing.gov.ie](mailto:Frank.Gallagher@housing.gov.ie)>; Paula Donohue (Housing) <[Paula.Donohue@housing.gov.ie](mailto:Paula.Donohue@housing.gov.ie)>; Aoibheann Nevin (Housing) <[Aoibheann.Nevin@housing.gov.ie](mailto:Aoibheann.Nevin@housing.gov.ie)>

**Subject:** HLG 00130-21 LDA Board

Colleagues

Signed letters and orders have now been uploaded to esubmissions (excluding letter to T Bouchier-Hayes) and all attached here for ease of reference for emailing. Originals will be posted (with a copy of the Order) tomorrow. Can I also request that when letters are being uploaded that the attached word letter is used as a template.

Thanks

Niamh

**Niamh Redmond**  
Private Secretary to Minister Darragh O'Brien

**Teach an Chustaim, Baile Átha Cliath 1, D01 W6X0**  
Custom House, Dublin 1, D01 W6X0

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T +353 (0)1 888 2403  
M +353 (85) 88 77 346  
[www.tithiocht.gov.ie](http://www.tithiocht.gov.ie)  
[www.housing.gov.ie](http://www.housing.gov.ie)

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\*The Minister is a Designated Public Official under the Regulation of Lobbying Act, 2015 (details available on [www.lobbying.ie](http://www.lobbying.ie))



April 2021.

Mr. John Moran

Email: [moran.john.a@gmail.com](mailto:moran.john.a@gmail.com)

Dear John,

I would like to take this opportunity to thank you for all your work on behalf of the LDA since your appointment as interim Chairperson in January 2019.

Over the last two years you have played a key role in setting the strategic direction of the LDA and putting in place corporate governance structures for the organisation and as well as overseeing the initial LDA projects and strategic initiatives. You have also performed a vital communications role in highlighting the central role that the LDA will play in delivering and implementing Project Ireland 2040.

In particular, I would like to thank you for the major contribution that you made in progressing the LDA's regional city strategies and the various master-planning processes underway in our cities in conjunction with the relevant local authorities. In time, these processes will bear fruit in terms of providing balanced regional growth in Ireland.

The LDA is now well placed to transition to a fully commercial state agency once the Land Development Agency Bill is enacted and I would like to acknowledge the considerable role you have played in this.

I wish you well in your future ventures and know you are involved in many other important initiatives.

Yours sincerely,

**Darragh O'Brien, TD,  
Minister for Housing, Local Government & Heritage.**

## Monika Szyszko

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**From:** Maria Graham (Housing) <Maria.Graham@housing.gov.ie>  
**Sent:** Tuesday 2 February 2021 12:58  
**To:** clare.costello@per.gov.ie; caroline.timmons@housing.gov.ie  
**Cc:** Frank Gallagher (Housing)  
**Subject:** FW: Correspondence from Minister O'Brien  
**Attachments:** DHPLG LDA MOU June 2020 FINAL.pdf; 01.02.2021 LDA Chair letter signed.pdf; 01.02.2021 LDA Chair Order signed.pdf

Dear Clare & Caroline,

I thought it would be useful for you both to have the attached correspondence for your own confidential information, given your position as nominees of the respective Ministers to the Board.

Regards  
Maria

---

**From:** Niamh Redmond (Housing) <Niamh.Redmond@housing.gov.ie>  
**Sent:** Monday 1 February 2021 16:13  
**To:** moran.john.a@gmail.com  
**Subject:** Correspondence from Minister O'Brien

Dear Mr. Moran

Please see attached correspondence from Minister O'Brien. I would be grateful if you would acknowledge receipt.

Regards

Niamh

---

**Niamh Redmond**  
Private Secretary to Minister Darragh O'Brien

**Teach an Chustaim, Baile Átha Cliath 1, D01 W6X0**  
Custom House, Dublin 1, D01 W6X0

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T +353 (0)1 888 2403  
M +353 (85) 88 77 346  
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1 February 2021.

Mr. John Moran,  
Chair,  
Land Development Agency,  
2<sup>nd</sup> Floor, Ashford House,  
Tara Street,  
Dublin 2.

**Re: Land Development Agency**

Dear John,

Thank you for the indication that you are willing to be reappointed for a short period as interim Chair of the Land Development Agency. I appreciate the strong commitment you have shown to the role since the establishment of the LDA. Very good progress has been made to date, and you, the Board and staff of the LDA are to be commended in this regard. Over the course of this year we will enter into an important new phase for the LDA. I intend to introduce the LDA Bill shortly to the Oireachtas and this will pave the way to the establishment of the LDA under primary legislation as a Designated Activity Company under the Company Acts.

This will involve some changes to the governance of the Agency, including the appointment of a new Board in line with the provisions of the Bill. My officials are engaging with the Public Appointments Service and NewERA in relation to the advertising of board positions through the Stateboards.ie process. I am hopeful this process can be completed on a timely basis and in any event by 1 May 2021, which will give necessary clarity and certainty to carry on the important tasks of the LDA. Accordingly, I am appointing you as interim chair to 1 May 2021 or until the conclusion of the Stateboards.ie process whichever is the soonest.

I appreciate your willingness to undertake this task at this time. Over the first half of 2021, there will be concentrated work across Government Departments on the review of the NDP, which will include a particular focus on housing and affordable housing and set investment plans to 2030. Supporting this investment, will be a number of policy initiatives - the LDA Bill, the Affordable Housing Bill, (the general scheme of which has been published) and a new housing action plan providing the cohesive response to



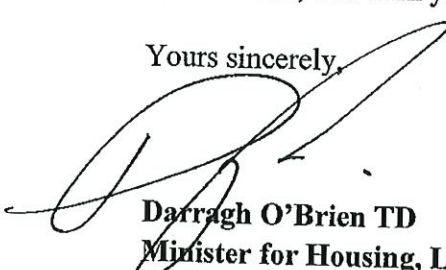
delivering on the ambition of the Housing for All mission within the Programme for Government. I appreciate the strong engagement with LDA executive with our teams in the Department in the development of this work, and it is important that this close working relationship is maintained, to ensure that the business plan of the LDA is fully aligned with the overarching policy and financial frameworks.

I fully appreciated that the role of the Chair in this interregnum period will require you to navigate this difficult context, ensuring strong drive behind the delivery of the current work programme, balanced with the need to ensure that strategic decisions are not made which pre-empt appropriate consideration of the new Board in the light of the LDA legislation and the Housing for All policy. I appreciated the opportunity to meet with the Board last year and outline my perspectives on the importance of the delivery of housing, particularly affordable housing on the public lands being transferred to the LDA and I expect that this will form a keystone of the Business planning process underway. I look forward in particular to the early tendering of the Shanganagh project during 2021. My officials are happy to engage with you on an areas which may require clarification over this interregnum period, particularly any new areas of potential involvement of the LDA or projects not currently included in the portfolio of public lands which Government has decided to transfer to the LDA. I am attaching for your information the current Memorandum of Understanding between the LDA and the Department, which will be updated shortly in advance of the establishment of the LDA DAC. One of area of important work will be the protocol between the Department (Housing Division) and the LDA regarding the funding of social housing elements of LDA projects, which I envisage will be expanded to align with the proposed approach to provision of services to local authorities more broadly within the LDA Bill.

In appointing you for this period, my understanding is that there are no particular issues which might present a conflict of interest for you as Chair of the LDA. You might contact me if this position changes.

I would appreciate it if you could convey my strong appreciation to the Board for the work to date, and wish you every success in the role of Chair in the period ahead.

Yours sincerely,



**Darragh O'Brien TD**  
**Minister for Housing, Local Government and Heritage**

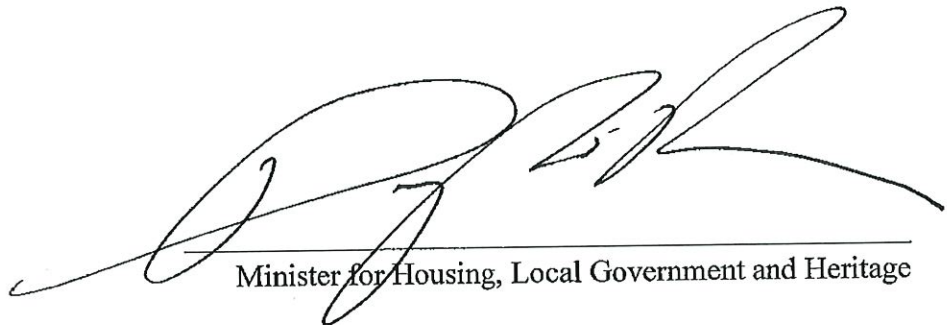
Department of Housing, Local Government and Heritage

Land Development Agency

In accordance with Article 6 of the Land Development Agency Order 2018 (SI No. 352/2018) as amended by the Land Development Agency (Amendment) Order 2018 (SI. No. 603/2018), I hereby reappoint John Moran to be a Chairperson of the interim Board of the Land Development Agency from 25 January 2021 until 1 May 2021, or until the conclusion of the Stateboards.ie process, whichever is the sooner.

GIVEN under my Official Seal,

1<sup>st</sup> February 2021



Minister for Housing, Local Government and Heritage