

Chris Lowe

Section 37
Personal
Information

From: Niamh Redmond (Housing) <[REDACTED]@housing.gov.ie>
Sent: Friday 22 January 2021 17:00
To: John Coleman
Subject: LDA Board
Attachments: Signed Board Reappointment Letter - John Coleman.pdf; Signed Ministerial Order - John Coleman.pdf

Dear John

Please see attached from Minister Darragh O'Brien. Please acknowledge receipt.

Best regards

Niamh

Niamh Redmond
Private Secretary to Minister Darragh O'Brien

Teach an Chustaim, Baile Átha Cliath 1, D01 W6X0
Custom House, Dublin 1, D01 W6X0

Section 37
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[REDACTED]
www.lilthocht.gov.ie
www.housing.gov.ie

*The Minister is a Designated Public Official under the Regulation of Lobbying Act, 2015 (details available on www.lobbying.ie)

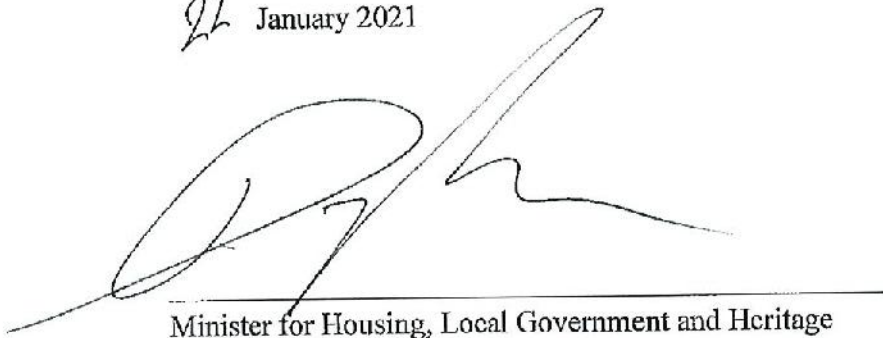
Department of Housing, Local Government and Heritage

Land Development Agency

In accordance with Article 6(3)(f) of the Land Development Agency Order 2018 (SI No. 352/2018) as amended by the Land Development Agency (Amendment) Order 2018 (SI. No. 603/2018), I hereby reappoint John Coleman to be a member of the interim Board of the Land Development Agency from 25 January 2021 until the primary legislation is enacted and the statutory body established under the regulations is dissolved.

GIVEN under my Official Seal,

22nd January 2021



Minister for Housing, Local Government and Heritage

An Roinn Tithíochta,
Rialtais Áitiúil agus Oidhreachta
Department of Housing,
Local Government and Heritage



22nd January 2021.

Mr. John Coleman,
c/o Land Development Agency,
2nd Floor, Ashford House,
Tara Street,
Dublin 2,
D02 VX67

Email: [REDACTED]@lda.ie

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Dear John,

I am pleased to reappoint you as an interim Board Member of the Land Development Agency in accordance with Article 6(3)(f) of the Land Development Agency Order 2018 (SI No. 352/2018) as amended by the Land Development Agency (Amendment) Order 2018 (SI. No. 603/2018). A copy of the Order confirming your reappointment is enclosed for information.

As you are aware, the Government approved the establishment of the Land Development Agency (LDA) on an interim basis by regulation under the Local Government Services (Corporate Bodies) Act 1971, as amended, together with the implementation of appropriate governance arrangements, including an interim Board of Directors and Chairperson. It is intended that once the primary legislation is in place, the LDA as established under the regulations, will be dissolved and replaced by a new body.

Role of the Board and that of a Board member

The Board is collectively responsible for leading and directing the LDA's activities. The Board fulfils key functions, including reviewing and guiding strategic direction and major plans of action, risk management policies and procedures, annual budgets and business plans, setting performance objectives, monitoring implementation and State body performance, and overseeing major capital expenditure and investment decisions.

Oifig an Aire Tithíochta,
Rialtais Áitiúil agus Oidhreachta
Office of the Minister for Housing,
Local Government and Heritage

Teach an Chustaim, Baile Átha Cliath, D01 W6X0
Custom House, Dublin, D01 W6X0
T +353 1 888 2403 | minister@housing.gov.ie
www.housing.gov.ie



The Board acts on a fully informed and ethical basis, in good faith, with due diligence and care, and in the best interest of the State body, having due regard to its legal responsibilities and the objectives set by Government. The Board promotes the development of the capacity of the State body including the capability of its leadership and staff. The Board is responsible for holding the CEO and senior management to account for the effective performance of their responsibilities.

Duration of appointment and renewal provisions

As set out in Article 6(4) of the Land Development Agency Order 2018 (S.I. 352/2018), *“The term of office of a Board member shall be as specified by the Minister upon appointment and such member shall hold office for that period unless sooner dying, resigning or otherwise ceasing to be a qualified person”*.

Your appointment to the Board is from 25 January 2021 until the primary legislation is enacted and the statutory body established under the regulations is dissolved.

Level of remuneration

In accordance with the “One Person One Salary” principle, it should be noted that public servants who are nominated to State Boards independently of their public service employment are not paid remuneration in the form of Board fees when serving in such a representational capacity.

Conflict of Interest Rules

If during your period of appointment to the Board your personal circumstances change in any way that may provide a conflict of interest for you in your Board role, you are to declare the circumstances to the Chairperson of the Board.

You are also required, under the Ethics in Public Offices Acts 1995 and 2001, to provide a statement of interest to the Agency no later than the 31st January each year, in respect of the previous year.

Termination Arrangements

Under Article 6(7) of the Establishment Order, *“A Board member may at any time resign his or her membership by letter addressed to the Minister and the resignation shall take effect from the date specified in the letter or upon receipt of the letter by the Minister, whichever is the later”*. Under Article 6(8) *“A Board member shall cease to be a member of the Board on his or her being requested by the Minister to resign”*.



Rules on confidentiality

You must apply the highest standards of confidentiality and not disclose to any person or organisation (whether during the course of the Appointment or at any time after its termination) any confidential information concerning the LDA and any organisation with which you come into contact by virtue of your position as a Non-Executive member of the LDA.

On termination of the appointment you will deliver to the LDA all books, documents, papers and other property of or relating to the business of the Agency which are in your possession, custody or power by virtue of your position as a Non-Executive member of the LDA. The LDA is able to arrange the disposal of papers that you no longer require.

I would like to thank you for agreeing to accept the reappointment and wish you well in your membership of the Board.

Yours sincerely,

**Darragh O'Brien, TD,
Minister for Housing, Local Government and Heritage.**

From: John Coleman
Sent: Wednesday 3 February 2021 15:43
To: Graham Doyle (Housing); Maria Graham (Housing)
Subject: FW: message from Eamon Ryan

Fyi – will take Ken up on his offer, let me know if you want to join.

Thanks
John

From: SPRATT Ken <[REDACTED]@transport.gov.ie>
Sent: Wednesday 3 February 2021 11:36
To: John Coleman [REDACTED]@lda.ie>
Cc: HANLON Deirdre <[REDACTED]@transport.gov.ie>; O'LEARY Ray [REDACTED]@transport.gov.ie>
Subject: RE: message from Eamon Ryan

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Hello John,

I would be happy to convene a VC with you and some of my colleagues if that would help to tease through what might be possible.

Regards,

Ken

Ken Spratt
Ard Rúnaí – Secretary General

An Roinn Iompair
Department of Transport

Lána Liosain, Baile Átha Cliath, D02 TR60
Leeson Lane, Dublin, D02 TR60

[REDACTED]
[REDACTED]
[REDACTED]@transport.gov.ie

Section 37
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From: RYAN Eamon [REDACTED]@transport.gov.ie>
Sent: Tuesday 2 February 2021 19:57
To: [REDACTED]@lda.ie
Cc: SPRATT Ken [REDACTED]@transport.gov.ie>; MCDONALD John [REDACTED]@transport.gov.ie>; GRISEWOOD Naoise <[REDACTED]@transport.gov.ie>
Subject: message from Eamon Ryan

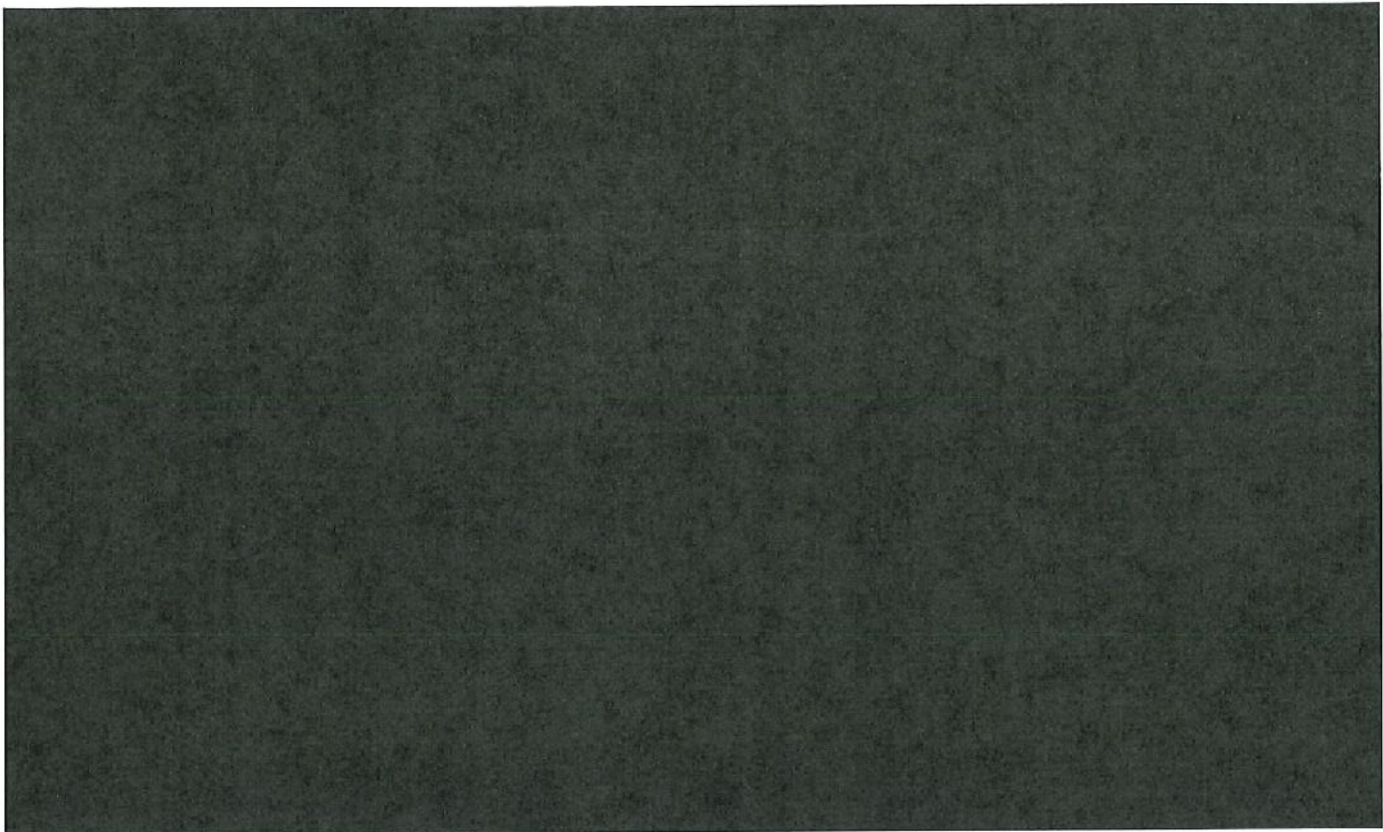
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Dear John

As discussed I want to set out some of the work we are doing in the [REDACTED] which I hope m
inform the work that the LDA may be doing in the same city.

Section 28
Meetings of
Government





I have copied this message to my secretary General and would welcome the chance of a more formal meeting to discuss what might be possible in this regard.

Yours sincerely

Eamon Ryan TD

Tá eolas sa teachtaireacht leictreonach seo a d'fhéadfadh bheith príobháideach nó faoi rún agus b'fhéidir go mbeadh ábhar rúnda nó pribhléideach ann. Is le h-aghaidh an duine/na ndaoine nó le h-aghaidh an aonáin atá ainmnithe thuas agus le haghaidh an duine/na ndaoine sin amháin atá an t-eolas. Tá cosc ar rochtain don teachtaireacht leictreonach seo do aon duine eile. Murab ionann tusa agus an té a bhfuil an teachtaireacht ceaptha dó bíodh a fhios agat nach gceadaítear nochtadh, cóipeáil, scaipeadh nó úsáid an eolais agus/nó an chomhaid seo agus b'fhéidir d'fhéadfadh bheith mídhleathach.

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Chris Lowe

From: SPRATT Ken <[REDACTED]@transport.gov.ie>
Sent: Thursday 4 February 2021 19:21
To: John Coleman
Cc: HANLON Deirdre; O'LEARY Ray; Maria Graham (Housing)
Subject: RE: message from Eamon Ryan

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Thanks John.

Deirdre will keep me posted. More thereafter.

Regards,

Ken

Ken Spratt
Ard Rúnaí – Secretary General

An Roinn Iompair
Department of Transport

Lána Liosain, Baile Átha Cliath, D02 TR60
Leeson Lane, Dublin, D02 TR60

[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]@transport.gov.ie

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From: John Coleman [REDACTED]@lda.ie>
Sent: Thursday 4 February 2021 14:37
To: SPRATT Ken [REDACTED]@transport.gov.ie>
Cc: HANLON Deirdre [REDACTED]@transport.gov.ie>; O'LEARY Ray [REDACTED]@transport.gov.ie>; Maria Graham (Housing) [REDACTED]@housing.gov.ie>
Subject: RE: message from Eamon Ryan

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Hi Ken

Thanks very much for getting in touch.

I understand that there will be a bilateral discussion between yourselves and the Dept Housing, Local Government and Heritage in the initial instance. I would welcome a discussion following that and I very much appreciate the offer.

Copying Maria Graham, A/Sec DHLGH.

Kind regards
John

From: SPRATT Ken [REDACTED]@transport.gov.ie>
Sent: Wednesday 3 February 2021 11:36
To: John Coleman [REDACTED]@lda.ie>
Cc: HANLON Deirdre [REDACTED]@transport.gov.ie>; O'LEARY Ray [REDACTED]@transport.gov.ie>
Subject: RE: message from Eamon Ryan

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Hello John,

I would be happy to convene a VC with you and some of my colleagues if that would help to tease through what might be possible.

Regards,

Ken

Ken Spratt
Ard Rúnaí – Secretary General

An Roinn Iompair
Department of Transport

Lána Liosain, Baile Átha Cliath, D02 TR60
Leeson Lane, Dublin, D02 TR60

[Redacted]
[Redacted]
[Redacted]@transport.gov.ie

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From: RYAN Eamon [Redacted]@transport.gov.ie>
Sent: Tuesday 2 February 2021 19:57
To: [Redacted]@lda.ie
Cc: SPRATT Ken <[Redacted]@transport.gov.ie>; MCDONALD John [Redacted]@transport.gov.ie>;
GRISEWOOD Naoise [Redacted]@transport.gov.ie>
Subject: message from Eamon Ryan

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Dear John

As discussed I want to set out some of the work we are doing [Redacted], which I hope might inform the work that the LDA may be doing in the same city.

Section 28
Meetings of
Government

[Redacted]

[Redacted]

[Redacted]

[REDACTED]

I have copied this message to my secretary General and would welcome the chance of a more formal meeting to discuss what might be possible in this regard.

Yours sincerely

Eamon Ryan TD

Tá eolas sa teachtaireacht leictreonach seo a d'fhéadfadh bheith príobháideach nó faoi rún agus b'fhéidir go mbeadh ábhar rúnda nó pribhléideach ann. Is le h-aghaidh an duine/na ndaoine nó le h-aghaidh an aonáin atá ainmnithe thuas agus le haghaidh an duine/na ndaoine sin amháin atá an t-eolas. Tá cosc ar rochtain don teachtaireacht leictreonach seo do aon duine eile. Murab ionann tusa agus an té a bhfuil an teachtaireacht ceaptha dó bíodh a fhios agat nach gceadaítear nochtadh, cóipeáil, scaipeadh nó úsáid an eolais agus/nó an chomhaid seo agus b'fhéidir d'fhéadfadh bheith mídhleathach.

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Chris Lowe

From: Niamh Redmond (Housing) [REDACTED]@housing.gov.ie>
Sent: Wednesday 10 February 2021 12:46
To: John Coleman
Subject: Correspondence from Minister O'Brien
Attachments: 10.02.2021 John Coleman LDA Letter.pdf

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Dear John

Please see attached correspondence from Minister O'Brien.

Best regards

Niamh

Niamh Redmond
Private Secretary to Minister Darragh O'Brien

Teach an Chustaim, Baile Átha Cliath 1, D01 W6X0
Custom House, Dublin 1, D01 W6X0



www.tithiocht.gov.ie
www.housing.gov.ie

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*The Minister is a Designated Public Official under the Regulation of Lobbying Act, 2015 (details available on www.lobbying.ie)

An Roinn Tithíochta,
Rialtais Áitiúil agus Oidhreachta
Department of Housing,
Local Government and Heritage



10 February 2021.

Mr. John Coleman,
c/o Land Development Agency,
2nd Floor, Ashford House,
Tara Street,
Dublin 2,
D02 VX67

██████████@lda.ie

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Dear John,

Thank you for your on-going work in establishing the Land Development Agency as a primary driver of development in our urban areas. I aim to bring the Land Development Agency Bill 2021 to the Oireachtas in the coming weeks with a view to establishing it on a clear statutory basis.

I am aware of the LDA's important ongoing work on several sites and the rich potential of its expanded remit on state lands over the coming years. However, it is clear that given the scale of the housing crisis and the clear need for substantial affordable units there is real scope for further work over the immediate future. This need has been compounded by the COVID-19 pandemic and its subsequent impact on construction output. There is a clear and pressing demand for swift action to boost badly needed supply which has been severely dented by restrictions.

This government is committed to providing affordable homes for rent and purchase over its term. I am eager to ensure that the LDA plays a leading role in securing those units in both the short, medium and long term. In this light I am writing to seek your views on what potential role the Land Development Agency can play in activating affordable housing supply in the short term without compromising its on-going established work and future strategic remit. In particular ensuring additional supply beyond current projections and providing genuine affordability should be key outputs of any measures.



Specifically I am seeking clear, costed, targeted and time bound proposals from the LDA to achieve these aims.

I look forward to hearing from you on this matter as soon as practicable to ensure we can take timely action.

Yours sincerely,

A handwritten signature in black ink, appearing to be 'D. O'Brien', is located below the text 'Yours sincerely,'.

**Darragh O'Brien, TD,
Minister for Housing, Local Government & Heritage.**

Chris Lowe

Section 37
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Information

From: SPRATT Ken <[redacted]@transport.gov.ie>
Sent: Thursday 11 March 2021 12:50
To: John Coleman
Subject: Delivery Board

John,

thanks for your presentation this morning. Best wishes with everything that's ahead. We in Transport are engaging with NTA, TII, and colleagues in D/HLGH to ensure our NDP ambitions are aligned with housing ambitions. I know you've met with colleagues here and if you need to consult with us on anything, shout. If you have a short document on Limerick Colbert possibility, could you send it on to me please?

Regards,

Ken

Ken Spratt
Ard Rúnaí – Secretary General

An Roinn Iompair
Department of Transport

Lána Liosain, Baile Átha Cliath, D02 TR60
Leeson Lane, Dublin, D02 TR60



[redacted]@transport.gov.ie www.gov.ie/transport

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Tá eolas sa teachtaireacht leictreonach seo a d'fhéadfadh bheith príobháideach nó faoi rún agus b'fhéidir go mbeadh ábhar rúnda nó pribhléideach ann. Is le h-aghaidh an duine/na ndaoine nó le h-aghaidh an aonáin atá ainmnithe thuas agus le haghaidh an duine/na ndaoine sin amháin atá an t-eolas. Tá cosc ar rochtain don teachtaireacht leictreonach seo do aon duine eile. Murab ionann tusa agus an té a bhfuil an teachtaireacht ceaptha dó bíodh a fhios agat nach gceadaítear nochtadh, cóipeáil, scaipeadh nó úsáid an eolais agus/nó an chomhaid seo agus b'fhéidir d'fhéadfadh bheith mídhleathach.

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Chris Lowe

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From: SPRATT Ken <[REDACTED]@transport.gov.ie>
Sent: Friday 12 March 2021 19:13
To: John Coleman
Cc: Secretary General - Transport
Subject: RE: Delivery Board

Thanks for this John.

Ailish will be in touch with you to set up a catch-up VC.

Regards,

Ken

Ken Spratt
Ard Rúnaí – Secretary General

An Roinn Iompair
Department of Transport

Lána Liosain, Baile Átha Cliath, D02 TR60
Leeson Lane, Dublin, D02 TR60

[REDACTED]
[REDACTED]
[REDACTED] transport.gov.ie www.gov.ie/transport

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From: John Coleman [REDACTED]@lda.ie>
Sent: Friday, March 12, 2021 10:50 AM
To: SPRATT Ken [REDACTED]@transport.gov.ie>
Subject: RE: Delivery Board

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Ken

No problem, good to get the opportunity to update the Delivery Board.

Good to see the collaboration between Dept Transport, its agencies and the housing dept/agencies. Obviously the two sides are inextricably linked. Interesting that in Denmark (widely lauded for its progressive development practices), Transport and Housing are in the same Ministry!

We have a high-level 'vision' document (coined a 'Design Review') for Limerick Colbert, which is available here: https://lda.ie/wp-content/uploads/2020/09/Colbert-Station-Quarter_Design-Review-Report_DraftforConsultation_23Sep2020-1.pdf

We are currently finalising a more detailed master plan for Colbert, informed by its precursor Design Review, which we are coordinating with the draft development plan for June, but I will get you something on that over the coming days to give you a sense of where it is going.

We have benefited from the collaboration of CIÉ on the Colbert project and we believe there are further opportunities in this regard. Our approach to identifying and ranking where we focus going forward is encapsulated in a comprehensive report we have almost finalised (internal working name is 'city strategies') which applies a methodology to prioritise areas that we should target.

Some interesting points on the call yesterday about learnings from other agencies in terms of deployment of projects – it resonated with me as we scale up our delivery platform, noting that transport agencies have considerable success in this area, might be something worth following up on from our perspective.

I would welcome a short VC at some stage for a general intro/catch up, ideas for future collaborations, etc if you had time over the coming weeks?

Thanks
John

From: SPRATT Ken [REDACTED]@transport.gov.ie>
Sent: Thursday 11 March 2021 12:50
To: John Coleman [REDACTED]@lda.ie>
Subject: Delivery Board

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John,

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Regards,

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Ken Spratt
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Department of Transport

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[REDACTED]
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Chris Lowe

From: SPRATT Ken [REDACTED]@transport.gov.ie>
Sent: Wednesday 24 March 2021 16:24
To: John Coleman; Secretary General - Transport
Subject: RE: John Coleman LDA & Ken Spratt D.Transport

Section 37
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Information

Apologies John,

Would you be ok to catch up at 4:40pm for a half hour?

Regards,

Ken

Ken Spratt
Ard Rúnaí – Secretary General

An Roinn Iompair
Department of Transport

Lána Liosain, Baile Átha Cliath, D02 TR60
Leeson Lane, Dublin, D02 TR60

[REDACTED]
[REDACTED] transport.gov.ie www.gov.ie/transport

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From: John Coleman [REDACTED]@lda.ie>
Sent: Wednesday, March 24, 2021 4:14 PM
To: Secretary General - Transport <SecretaryGeneral@transport.gov.ie>; SPRATT Ken [REDACTED]@transport.gov.ie>
Subject: RE: John Coleman LDA & Ken Spratt D.Transport

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Hi Ken

Was on the MS Teams link – happy to reschedule if it doesn't suit.

Regards
John

-----Original Appointment-----

From: Secretary General - Transport <SecretaryGeneral@transport.gov.ie>
Sent: Monday 15 March 2021 12:39
To: Secretary General - Transport; John Coleman; SPRATT Ken
Subject: John Coleman LDA & Ken Spratt D.Transport
When: Wednesday 24 March 2021 16:00-16:40 (UTC+00:00) Dublin, Edinburgh, Lisbon, London.
Where: Microsoft Teams Meeting

From: John Coleman [REDACTED]@lda.ie>
Sent: Friday, March 12, 2021 10:50 AM
To: SPRATT Ken [REDACTED]@transport.gov.ie>
Subject: RE: Delivery Board

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Ken

No problem, good to get the opportunity to update the Delivery Board.

Good to see the collaboration between Dept Transport, its agencies and the housing dept/agencies. Obviously the two sides are inextricably linked. Interesting that in Denmark (widely lauded for its progressive development practices), Transport and Housing are in the same Ministry!

We have a high-level 'vision' document (coined a 'Design Review') for Limerick Colbert, which is available here: https://lda.ie/wp-content/uploads/2020/09/Colbert-Station-Quarter_Design-Review-Report_DraftforConsultation_23Sep2020-1.pdf

We are currently finalising a more detailed master plan for Colbert, informed by its precursor Design Review, which we are coordinating with the draft development plan for June, but I will get you something on that over the coming days to give you a sense of where it is going.

We have benefited from the collaboration of CIÉ on the Colbert project and we believe there are further opportunities in this regard. Our approach to identifying and ranking where we focus going forward is encapsulated in a comprehensive report we have almost finalised (internal working name is 'city strategics') which applies a methodology to prioritise areas that we should target.

Some interesting points on the call yesterday about learnings from other agencies in terms of deployment of projects – it resonated with me as we scale up our delivery platform, noting that transport agencies have considerable success in this area, might be something worth following up on from our perspective.

I would welcome a short VC at some stage for a general intro/catch up, ideas for future collaborations, etc if you had time over the coming weeks?

Thanks
John

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From: SPRATT Ken <[REDACTED]@transport.gov.ie>
Sent: Thursday 11 March 2021 12:50
To: John Coleman <[REDACTED]@lda.ie>
Subject: Delivery Board

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John,

thanks for your presentation this morning. Best wishes with everything that's ahead. We in Transport are engaging with NTA, TII, and colleagues in D/HLGH to ensure our NDP ambitions are aligned with housing ambitions. I know you've met with colleagues here and if you need to consult with us on anything, shout. If you have a short document on Limerick Colbert possibility, could you send it on to me please?

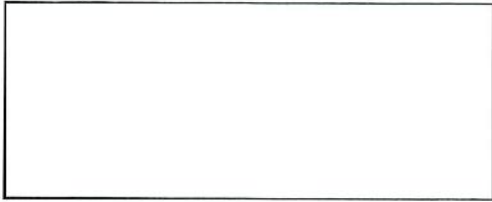
Regards,

Ken

Microsoft Teams meeting

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[Click here to join the meeting](#)



[Learn More](#) | [Meeting options](#)

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Chris Lowe

From: SPRATT Ken <[REDACTED]@transport.gov.ie>
Sent: Thursday 25 March 2021 10:48
To: [REDACTED] John Coleman
Cc: [REDACTED]
Subject: FW: TII intro

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Hi [REDACTED]

Please allow me to introduce John Coleman, CEO at the Land Development Agency. He would be glad to meet/VC with you at some stage. Please see his message hereunder.

John, it was good to meet with you yesterday, thanks for taking the time to update me on the work of the LDA. No doubt [REDACTED] will be back in touch with you.

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Regards to both of you,

Ken

Ken Spratt
Ard Rúnaí – Secretary General

An Roinn Iompair
Department of Transport

Lána Liosain, Baile Átha Cliath, D02 TR60
Leeson Lane, Dublin, D02 TR60

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[REDACTED]
[REDACTED]@transport.gov.ie www.gov.ie/transport

From: John Coleman <jcoleman@lda.ie>
Sent: Wednesday, March 24, 2021 5:41 PM
To: SPRATT Ken <[REDACTED]@transport.gov.ie>
Subject: TII intro

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Hi Ken

Thanks again for the discussion today.

As discussed, I would be grateful for an introduction to TII. The LDA will engage in significant capital projects in the coming months and years. TII has very significant experience and success in relation to capital projects and I would be most grateful for a general discussion with TII in the areas of capital programme management, procurement, planning and organisational design (processes / staff structure, as I have no doubt that the LDA could learn a lot from our colleagues in other agencies, especially TII.

I would also be happy to brief TII on our own approach and outlook if they were interested.

Kind regards
John

John Coleman

CEO

Land Development Agency
2nd Floor, Ashford House
Tara Street
Dublin 2

Ph: +353 1 910 3400



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Chris Lowe

From: SPRATT Ken [REDACTED]@transport.gov.ie>
Sent: Thursday 29 April 2021 19:09
To: John Coleman
Subject: [REDACTED]

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Hi John.

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I would like to get in touch with [REDACTED] to see if he would be available to address the staff of our Department. We'd be keen to get his perspectives on transport oriented development, amongst other things. I understand he has done some work for you. I would be grateful for an introduction – could you do that please?

Thanks and regards,

Ken

Ken Spratt
Ard Rúnaí – Secretary General

An Roinn Iompair
Department of Transport

Lána Liosain, Baile Átha Cliath, D02 TR60
Leeson Lane, Dublin, D02 TR60

[REDACTED]
[REDACTED]@transport.gov.ie www.gov.ie/transport

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Chris Lowe

From: John Coleman
Sent: Friday 21 May 2021 18:11
To: [redacted]@taoiseach.gov.ie; [redacted]@taoiseach.gov.ie
Subject: FW: Optimisation of Housing Delivery

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John, Martin,

You might be interested to have a look at the video below on the link highlighted, which relates to a modular construction outfit in the US. Its worth 10 minutes if you get the time.

Regards
John

From: [redacted]@citi.com>
Sent: Friday 21 May 2021 17:24
To: John Coleman <jcoleman@lda.ie>
Cc: [redacted]@citi.com>; Gibson, Laura [redacted]@citi.com>; [redacted]@citi.com>; Barry O'Brien <bobrien@lda.ie>
Subject: Optimisation of Housing Delivery

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Hi John,

Many thanks again for your time this afternoon and for your detailed overview of the objectives and purpose of the LDA. I hope you found [redacted]'s thoughts and experiences on how the US faces the challenges in the delivery of sufficient and efficient Affordable Housing. It would be great to keep this dialogue open over the coming months and quarters as things develop.

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I attach a link to a CNBC piece on the company [redacted] referenced called Factor_OS. This piece gives a great overview of how the use of technology can deliver construction cost efficiencies, reduce the time to completion and thus minimise the disruption to business and communities in the adjacent area. (<https://factoryos.com/>). [redacted] is happy to arrange a follow-on call with the principals of the firm, if you think that might be of interest.

Have a good w/e. Chat soon.
Rgds P

[redacted]
[redacted]

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Citi
1 North Wall Quay
Dublin 1
Tel: +353 (1) [redacted]
[redacted]@citi.com

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* tied



Chris Lowe

From: Niamh Redmond (Housing) [REDACTED]@housing.gov.ie>
Sent: Tuesday 9 November 2021 19:36
To: John Coleman
Cc: Adrienne Vuotto; Housing Diary
Subject: Meeting with Minister O'Brien

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Hi John

Minister O'Brien is wondering if next Wednesday (17 November) @ 4 o'clock would suit for him to visit the LDA Offices and meet the Management Team?

Thanks

Niamh

Niamh Redmond
Private Secretary to Minister Darragh O'Brien

Teach an Chustaim, Baile Átha Cliath 1, D01 W6X0
Custom House, Dublin 1, D01 W6X0

[REDACTED]
www.tithiocht.gov.ie
www.housing.gov.ie

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*The Minister is a Designated Public Official under the Regulation of Lobbying Act, 2015 (details available on www.lobbying.ie)

Chris Lowe

From: Niamh Redmond (Housing) <[REDACTED]@housing.gov.ie>
Sent: Thursday 16 December 2021 16:52
To: John Coleman
Cc: Denise Wall
Subject: Correspondence from Minister O'Brien
Attachments: HLG 00472-21 Letter to Directors.pdf

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Dear John

Please see attached correspondence from Minister O'Brien. I would be grateful if you would acknowledge receipt.

Thanks

Niamh

Niamh Redmond
Private Secretary to Minister Darragh O'Brien

Teach an Chustaim, Baile Átha Cliath 1, D01 W6X0
Custom House, Dublin 1, D01 W6X0

[REDACTED]
www.tithiocht.gov.ie
www.housing.gov.ie

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16 December 2021

The Directors
Land Development Agency
2nd Floor Ashford House
Tara Street
Dublin 2

C.c. Minister for Public Expenditure and Reform
Government Buildings
Upper Merrion Street
D02 R583

**Re: Land Development Agency Act 2021 (the "Act")
Incorporation of Land Development Agency DAC (the "Company")**

Dear Sirs/ Madams,

I refer to the Act and to the work being undertaken by you in relation to the incorporation of the Company pursuant to Section 12(1) of the Act and pursuant to the request from me to the Minister for Finance dated 16th December (the "Request"). For the purposes of incorporating the Company, I confirm the following matters:

1. Incorporation of the Company

In accordance with Section (12)(1) of the Act, I hereby approve the incorporation of the Company as Designated Activity Company limited by shares conforming to the conditions laid down in this Act.

2. Memorandum and Articles of Association

For the purposes of Section 13(1) of the Act, I hereby approve, subject to the approval of the Minister for Public Expenditure and Reform, the memorandum and articles of association, enclosed for information, as the constitution of the Company.

3. Subscription for and Consent to Issue of Shares

3.1. In accordance with Section 25(2)(a) of the Act, I, in my capacity as Minister for Housing, Local Government and Heritage, confirm that I will and hereby subscribe to the constitution of the Company for 1,000,000 (one million) ordinary shares of €1.00 (one euro) each in the share capital of the Company at a subscription price of €1.00 (one euro) per share (the "Minister's Subscription"). The Minister for Public Expenditure and Reform by way of consent dated on or about the date of this letter will subscribe to the constitution of the Company for 99,000,000 (ninety nine million) ordinary shares of €1.00 (one euro) each in the share capital of the Company at a subscription price of €1.00 (one euro) per share (the "MPER Subscription").

3.2. I hereby undertake to pay the Minister's Subscription to the Company as follows:



- (a) I confirm that I have requested the Minister for Finance to direct the National Treasury Management Agency (“NTMA”) (as controller and manager of the Ireland Strategic Investment Fund (the “Fund”)) to discharge the Minister’s Subscription and MPER Subscription out of the assets of the Fund pursuant to a request to be given by me to the Minister for Finance who will subsequently direct the NTMA (as controller and manager of the Fund) to pay the Minister’s Subscription and the MPER Subscription to the Company pursuant to section 42B(1)(d) of the National Treasury Management Agency (Amendment) Act 2014.

Appointment of Directors

In accordance with Section 16(1) of the Act, and pursuant to separate letters of appointment, having consulted with the Minister for Public Expenditure and Reform, and subject to the consent of the Minister for Public Expenditure and Reform, I hereby appoint John Coleman, Cormac O’Rourke, Michael Stone, Michelle Norris and Frank Curran as the directors of the Company (such appointment to take effect on the incorporation of the Company).

4. Appointment of Chairperson

In accordance with Section 16(2) of the Act, subject to the consent of the Minister for Public Expenditure and Reform, and pursuant to a separate letter of appointment, I hereby appoint Cormac O’ Rourke as chairperson designate of the Company (such appointment to take effect on the incorporation of the Company)..

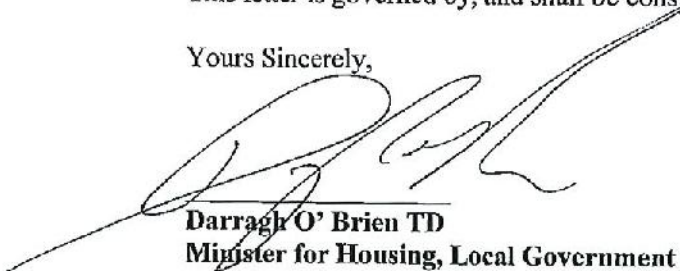
5. Appointment of Chief Executive Officer

5.1. In accordance with Section 45(1) of the Act, I hereby consent to the designation of John Coleman as chief executive of the Company (such designation to take effect on the incorporation of the Company)(the “**Chief Executive Officer**”).

5.2. In accordance with Section 45(4) of the Act, I hereby direct that the Chief Executive Officer shall hold office for the unexpired term of his appointment as chief executive of the body established by the Land Development Agency (Establishment) Order 2018 (S.I. No. 352 of 2018) (the “**Preceding Body**”).

This letter is governed by, and shall be construed in accordance with, the laws of Ireland.

Yours Sincerely,



Darragh O’ Brien TD
Minister for Housing, Local Government and Heritage

Chris Lowe

From: SPRATT Ken <[REDACTED]@transport.gov.ie>
Sent: Monday 10 January 2022 19:08
To: John Coleman; Secretary General - Transport
Cc: Dearbhla Lawson; Adrienne Vuotto; BROGAN Ethna; DUNNING Mary
Subject: RE: HfA lands

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Sure John.

Ailish, could you set this up please? Please include Ethna Brogan and Mary Dunning.

Regards,

Ken

Ken Spratt

[REDACTED]

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From: John Coleman <[REDACTED]@lda.ie>
Sent: Monday 10 January 2022 18:25
To: SPRATT Ken <[REDACTED]@transport.gov.ie>
Cc: Dearbhla Lawson <[REDACTED]@lda.ie>; Adrienne Vuotto <[REDACTED]@lda.ie>
Subject: HfA lands

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Hi Ken

As discussed, it would be worth a short call at some stage in the next couple of weeks to update you on interactions to date regarding proposed HfA land transfers and various State bodies within D/Transport's aegis.

These interactions are being overseen by Dearbhla Lawson in the LDA, suggest sometime during the week commencing 17th Jan if it suited. You might let me know some slots that suit you.

Many thanks
John

John Coleman
CEO

Land Development Agency
2nd Floor, Ashford House
Tara Street
Dublin 2

Ph: +353 1 910 3400



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Chris Lowe

From: Graham Doyle (Housing) <[REDACTED]@housing.gov.ie>
Sent: Wednesday 16 February 2022 16:39
To: John Coleman
Subject: RE: LDA info

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Thanks John. Much appreciated.

Graham

From: John Coleman [REDACTED]@lda.ie>
Sent: Wednesday 16 February 2022 16:14
To: Graham Doyle (Housing) <[REDACTED]@housing.gov.ie>
Subject: LDA info

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Graham

Some info that might be useful to have to hand re the LDA.

I attach:

1. A draft update we are proposing to send to the JOC one per quarter following Cormac's appearance there last month. Note that this has not yet been sent to the JOC, but I plan on doing so imminently.
2. A presentation which contains additional information on the LDA. Drawing your attention to the following:
 - a. LDA 2022 deliverables (slide 6)
 - b. Planning lodgements for 2022 (slide 7 – most of them in the next couple of months)
 - c. LDA target rents at Shanganagh (slide 11) and how this is affordable to the target market (slide 12). Also, our overarching strategy to join Project Tosaigh and direct development sites to help catalyse an affordable housing sector (slide 13).
 - d. Project Tosaigh and why we shouldn't bump into other Govt initiatives (slide 17)
 - e. Why we don't unduly overlap with AHBs and LAs, and our roles / skillsets are complementary (slide 18)

Please note that while we have given indications of cost rents in presentations, we have not confirmed nor were drawn on same at the JOC previously because we await the outcome of tender prices, from which the cost rents will be largely derived.

Please give me a call if you would like to discuss.

Regards
John

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Chris Lowe

From: SPRATT Ken [REDACTED]@transport.gov.ie>
Sent: Wednesday 13 April 2022 07:44
To: John Coleman; Adrienne Vuotto; [REDACTED]@corkcity.ie; Secretary General - Transport
Cc: Fearghal Reidy; Phelim O' Neill
Subject: RE: Online meeting / briefing regarding Cork Docklands

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Looking forward to it John, thanks. Others from here will join too.

Regards,

Ken

Ken Spratt
Ard Rúnaí – Secretary General

An Roinn Iompair
Department of Transport

Lána Líosain, Baile Átha Cliath, D02 TR60
Leeson Lane, Dublin, D02 TR60

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[REDACTED]
[REDACTED]@transport.gov.ie www.gov.ie/transport

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From: John Coleman [REDACTED]@lda.ie>
Sent: Tuesday 12 April 2022 15:15
To: Adrienne Vuotto <[REDACTED]@lda.ie>; SPRATT Ken [REDACTED]@transport.gov.ie>; [REDACTED]@corkcity.ie
Cc: Fearghal Reidy <[REDACTED]@corkcity.ie>; Phelim O' Neill [REDACTED]@lda.ie>
Subject: Online meeting / briefing regarding Cork Docklands

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Adrienne

Appreciate if you could arrange an online meeting between Secretary General Ken Spratt in Dept Transport, the Cork City Council team and the LDA team in order to brief Ken on the progress and outlook / milestones for the Docklands Delivery Office.

[REDACTED]@corkcity.ie and [REDACTED], please feel free to forward to the appropriate members of your wider team who should attend also.

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Kind regards
John

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